

9. Budgeting

Roche Ltd has recently completed its annual sales forecast to December 2009. It expects to sell two products – Super at €220 and Supreme at €260.

All stocks are to be reduced by 20% from their opening levels by the end of 2009 and are valued using the FIFO method.

	Super	Supreme
Sales are expected to be	10,000 units	4,200 units

Stocks of finished goods on 1/1/2009 are expected to be:

Super	600 units at €120 each
Supreme	450 units at €140 each

Both products use the same raw materials and skilled labour, but in different quantities per unit as follows:

	Super	Supreme
Material x	7 kgs	5 kgs
Material y	6 kgs	8 kgs
Skilled labour	7 hours	8 hours

Stocks of raw materials on 1/1/2009 are expected to be:

Material x	5000 kgs @ €2.50 per kg
Material y	3000 kgs @ €4.50 per kg

The expected prices for raw materials during 2009 are:

Material x	€3 per kg
Material y	€5 per kg

The skilled labour rate is expected to be €13 per hour.

Production overhead costs are expected to be:

Variable	€4 per skilled labour hour
Fixed	€204,080 per annum

You are required to prepare a:

- (a) Production Budget (in units).
- (b) Raw Materials Purchases Budget (in units and €).
- (c) Production Cost/Manufacturing Budget.
- (d) Budgeted Trading Account (*if the budgeted cost of a unit of Super and Supreme is €180 and €210 respectively*).
- (e)
 - (i) Explain what is meant by a Capital Budget.
 - (ii) The Principal Budget factor is sales demand in most organisations. State two other items that could also be considered to be the Principal Budget factor.

(80 marks)