Scully PLC

Interpretation of Accounts (Ratios)

2011

Bank Manager

Part B - Comments

BANK MANAGER COMMENTS

Remember to use the following headings and ratios when commenting on part B. These will be used from a **Bank Managers point of view**

Performance		State of Affairs			Prospectus	
Profitability	**Dividend Policy**	**Liquidity**	**Gearing**	**Security**	**Sector**	**Purpose of the Loan**
1. ROCE	1. Dividend Cover	1. Acid Test	1. Gearing	1. Tangible Fixed Assets	1. Sector	See the Questi9on
	2. Dividend Pay out		3. Interest Cover	1. Investments		
				2. Debenture Debts		
				3. Intangible Assets		

<u>NOTE</u>

You might have to calculate some ratios still for part B – calculate them quickly using you calculator and make a record of the figure

PERFORMANCE

PROTIFABILITY

ROCE

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend
3. Say if the company is profitable – compare to risk free investments
4. Compare to debenture & preference rates
5. Would bank manager be satisfied/dissatisfied?

Template

1. In _______ the ROCE is ____ %. In _____ the ROCE was ____%
2. This is an improvement / dis-improvement of ____ % and is a positive / negative trend
3. The company is profitable / not profitable as the return is higher than risk free investment of 0-1%
4. The company is borrowing at a rate of ___% (debenture) and getting a return higher / below this – why borrow at a rate higher than the return. The company is / is not making effective use of resources
5. The retained profit for _____ is enough / not enough to cover the interest for the new loan

Suggest Solution (2011 – Scully PLC)

1. The ROCE for 2010 is 7%. in 2009 the ROCE was 8.1%
2. This is a dis-improvement of 1.1% and is a negative trend
3. The company is profitable as the return is higher than risk free investment of 0-1%
4. But is below the debenture rate interest of 8% and Preference share capital rate of 5%
5. The company is borrowing at a rate of 8% (debenture) and getting a return below this – why borrow at a rate higher than the return. The company is not making effective use of resources
6. The retained profit for 2010 is enough to cover the interest for the new loan (€400000 * 8% = €32000)

DIVIDEND POLICY

Dividend Cover

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend
3. Should the dividend cover be increase / decreased

Template

1. In _______ the Dividend cover is ____ times, In ______ the Dividend cover was ____ times
2. This is an improvement / dis - improvement and is a positive / Negative trend. It means more / less profit is being retained for expansion purpose and repayment of loans
3. The dividend cover should increase / decrease considering the profit is high / Low

Suggested solution (2011 – Scully PLC)

1. In 2010 the Dividend cover is 1.63 times, In 2009 the Dividend cover was 1.90 times
2. This is a dis-improvement of .33 times and is a Negative trend. It means less profit is being retained for expansion purpose and repayment of loans
3. Must be noted that the dividend cover should be increased due to the fact that profit is low

Dividend Pay-out

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend
3. Would bank manager be happy be satisfied/Dissatisfied?

Template

1. In ____ the Dividend pay-out is ____%. In ____ the Dividend pay-out was ____%
2. This is an improvement / dis-improvement and a positive / negative trend
3. The bank manager would like more / less money retained by the business

Suggested Solution (2011 – Scully PLC)

1. In 2010 the Dividend pay-out is 61.32%. In 2009 the Dividend pay-out was 53.33%
2. This is an improvement for the shareholders but would not be a concern for the bank manager as enough money is being retained
3. The bank manager would like more money retained by the business

Note – This can also be included under Profitability

NOTE On Dividend Pay-Out

1. Dividend pay-out should be in and around 50% for shareholders to be happy (Debenture holder would accept less)
2. If above 50% - they are paying out too much dividend – this means that debenture holders will not be happy as the company is not retaining enough money for expansion and paying interest. Shareholder will not be happy either as it is not good for the long-term stability of the company (even though they are receiving a higher dividend)
3. If below 50% - shareholders will not be happy, are they would expect a higher return. Debenture holders would be happy as the company should have enough retained for expansion and paying interest.
4. Formula to calculate Dividend payout is = DPS/EPS x 100/1 = %

STATE OF AFFAIRS

LIQUIDITY

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend (compare to recommended ratio)
3. Does it have a liquidity problem – can they pay debts in the short term
4. How much money is tied up in debtors
5. What is the current Ratio

Template

1. In _____ the acid test ratio was _____. In 2019 the acid test ratio was _____
2. This is an improvement / Dis-improvement of ____c and is above the recommended ratio of 1:1
3. ______ PLC does / does not have a liquidity problem and are able / not able to pay their debts as they fall due in the short term. This is because they have €_____ in liquid assets for every euro it owes in the short term
4. _____ PLC has too much / does not capital tied up in Debtors and unavailable for other purposes
5. The Current Ratio is safe at _____ : 1

Suggested Solution (2011 – Scully PLC)

1. In 2010 the acid test ratio was .43:1. In 2009 the acid test ratio was .70:1
2. This is a dis-improvement of 30c and is below the recommended ratio of 1:1
3. Scully PLC does have a liquidity problem and are unable to pay their debts as they fall due in the short term. This is because they have €0.43 in liquid assets for every euro it owes in the short term.
4. Scully PLC has capital tied up in Debtors and unavailable for other purposes

GEARING

Gearing

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend and it the company is a lowly/highly geared company.
3. Does it depend on outside borrowing
4. Would the bank manager be satisfied/dis-satisfied

Template

1. In ____ the gearing ratio is _____%. In ____ the gearing ratio was _____%
2. This is an improvement / dis - improvement and is a positive / negative trend. But the company is a Lowly / highly geared company
3. This means the company is dependent / less dependent on outside borrowing and would appear to be less / more of a risk from outside investors. Shareholder would be satisfied / dis-satisfied as the business is now less / more dependent on outside borrowing
   However, if using the Debt to equity ratio it is a negative / positive trend as it has improved / dis-improved from ____% to ____% this is a positive / negative trend
4. The bank manager would be satisfied / dis-satisfied as the company is more / less dependent on outside borrowing than before and there is significant risk to the firm from outside investors. The business is highly geared and is financed more by debt than by equity. Granting the loan would make the gearing worse

Suggested Solution (2011 – Scully PLC)

1. In 2010 the gearing ratio is 36.80%. In 2009 the gearing ratio was 32%
2. This is a dis-improvement of 4.80% and is a negative trend but the company is still lowly geared.
3. This means the company is not dependent on outside borrowing and would not appear to be at risk from outside investors. The loan would have an impact on the gearing (55.90%)
4. The bank manager would be dis-satisfied as the company would be more dependent on outside borrowing than before and there is significant risk to the firm from outside investors. The business is lowly geared and is financed more by equity than by debt

Granting the loan would make the gearing worse.

Interest Cover

Questions to answer

1. Say what you see – compare to previous years
2. Is this an improvement/dis-improvement, positive or negative trend. (compare to recommend ration of 3:1)
3. What does it mean – making repayment and is there enough money for expansion, paying dividends and interest
4. What will happen interest cover is the loan is granted – what ill the inters on the loan be

Template

1. In ____ the Interest Cover is ____ times. In ____ the interest cover was ____ times
2. This is an improvement / dis-improvement and is a positive / negative trend
3. This means the firm could have / could not have trouble making their interest payment on existing and new loans. The business is likely / unlikely to have money available for expansion, paying dividends and paying interest/loans
4. The interest cover will get improve / dis-improve if the loan of €_______ is granted and the interest on the loan would be €_______

Suggested Solution (2011 – Scully PLC)

1. In 2010 the Interest Cover is 3.39 times. In 2009 the interest cover was 5 times
2. This is a dis-improvement of 1.61 times and is a negative trend but is above the recommend ratio of 3:1
3. This means the firms will not have trouble making their interest payment on existing and new loans. The business is likely to have money available for expansion, paying dividends and paying interest/loans
7. The interest cover will dis-improve if the loan of €400,000 is granted and the interest on the loan would be €32,000 (€400000 * 8% = €32000)

SECURITY

Security

Questions to answer

1. Say what the fixed assets value is and the depreciation policy should be questioned
2. Look at the investment have they improve / dis-improved
3. Is there an existing loan, does the value of the tangible asset cover the value. Is there security for a new loan
4. Is tangible assets are high they should be questioned
5. Will the loan make the situation better or worse

Template

1. Tangible fixed assets including investment are valued at €________. The depreciation policy should be questions to ascertain the true value of tangible assets
2. The investment cost €______ but now have a value of €______. This shows efficient use of resource by management
3. There is an existing loan of €______ to be repaid in ____. The value of the tangible assets in adequate / not adequate to cover this loan (€_______). There is no security for a new loan
4. The intangible assets figure should be questioned as they are not generating income for a high amount (Only included it the intangible figure is high)
5. The situation will get better/ worse with a new loan being granted

Suggested Solution (2011 – Scully PLC)

1. Tangible fixed assets including investment are valued at €942,800. The depreciation policy should be questions to ascertain the true value of tangible assets
2. The investment cost €150,800 but now have a value of €9,000. This shows efficient use of resource by management
3. There is an existing loan of €240,000 to be repaid in 2014. The value of the tangible assets is adequate to cover this loan (€942,800). There is no security for a new loan
4. The situation will get better with a new loan being granted

PROSPECTS

SECTOR

Sector

Questions to answer

1. Say what sector the business is
2. Say what the short-term goals are
3. Say what the long-term goals are

Template

1. __________ plc is in the __________ industry.
2. In the short term this industry is growing / not growing as more ______________________

____

3. In the long term, the economic recovery is certain / uncertain and the firm is likely / unlikely to face competition and takeover from large multinational competitors.

Suggested Solution (2011 – Scully PLC)

1. Scully plc is in the Construction Sector
2. In the short term this industry is growing as more people looking for a hose to rent or purchase
3. In the long term, prospects are good as we have an aging population, students in college looking for accommodation and a homelessness crisis with people looking for somewhere to live

PURPOSE OF THE LOAN

Purpose of the Loan

Questions to answer

1. What is the loan for
2. The loan needs to be more specific
3. Will the loan generate a high level of income

Template

1. The loan is to finance the firms ______________________________________
2. The plan is specific enough / needs to be more specific as to what the money will be spent on and how profit will be generated
3. It is clear / unclear if the profits generated will be enough to service the loan

Suggested Solution (2011 – Scully PLC)

1. The loan is to finance future expansion
2. The plan needs to be more specific as to what the money will be spent on and how profit will be generated
3. It is unclear if the profits generated will be enough to service the loan

OVERALL

Questions to answer

1. Should the bank manager grant the loan
2. Is the company profitable, what is their dividend policy like and are profit retained
3. Is the company highly / lowly geared
4. Would the firm benefits from the loan being granted

Template

1. The Bank manager should / should not grant the loan
2. The company is profitable / not profitable, has a generous /not a generous dividend policy but enough / not enough profits are retained to expand the business and pay interest on loans
3. The company is highly / lowly geared making it vulnerable / not vulnerable to outside investors and a small change in profitability (negatively / positively) could mean interest repayments will / will not be meet
4. The firm is solvent / barely solvent and could be benefit / insolvent if the loan is granted

Suggested Solution (2011 – Scully PLC)

1. The Bank manager should not grant the loan
2. The company is profitable, has not a generous dividend policy and not enough profits are retained to expand the business and pay interest on loans
3. The company is lowly geared but granting a new loan will make it vulnerable to outside investors and a small change in profitability (negatively) could mean interest repayments will not be meet
4. The firm is insolvent and would disimprove if the loan is granted